

WHAT IS WRONG WITH THIS PICTURE?



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THIS IS NOT UNIQUE



MEANWHILE, WHAT IS HAPPENING TO FARM ECONOMICS?

Between 2005 and 2016 in Belgium, what happened to...

Average farm size

The number of farms?

Net enterprise income from agriculture?

737% 28% 341%

Source: Eurostat



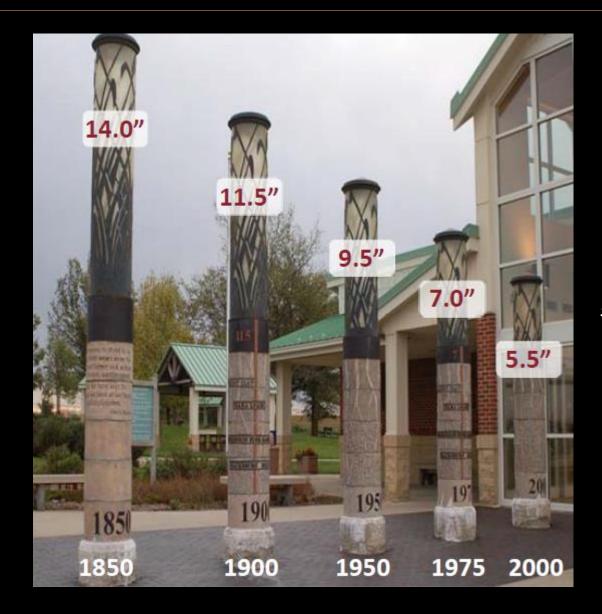
1. Diagnosing the problem



MODERN INDUSTRIAL AGRICULTURE IS DEGENERATIVE



WHAT IMPACT IS THIS HAVING ON FARMLAND



Soil depth in lowa has halved since intensive cultivation began

Source: Grantham, 2018



AND WHAT IMPACT ON OUR FOOD PRODUCTION SYSTEM?

1/3

The amount of arable farmland lost in the last 40 years, globally

Source: University of Sheffield, 2015

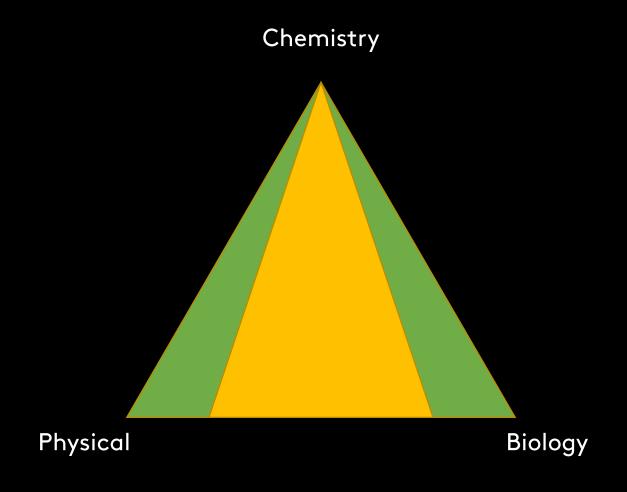
60

The number of good harvests left at current rates of degradation

Source: UN FAO, 5 years ago



How did we get here?





WHERE IS THIS TAKING US?



UNSUSTAINABLE

- Producers largely not profitable
- Exposed to input price risk & output is commoditised
- Vulnerable to drought & flood

Health



UNDERMINING

- Risk of antibiotic resistance
- Low nutrient density of food
- Concern over health impacts of agrochemicals

Environment

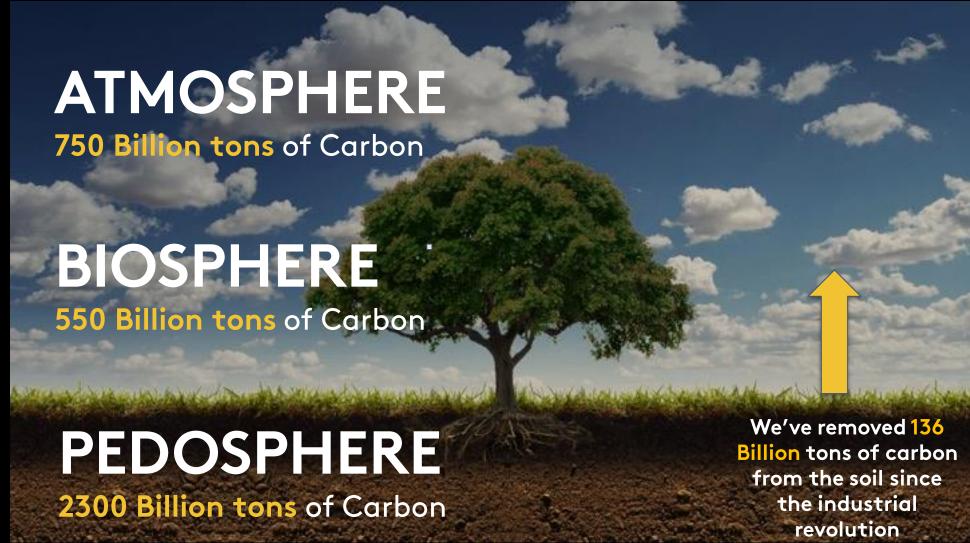


DEGENERATIVE

- Soil erosion and loss of fertility
- Agrochemical run-off
- Monocultures over biodiversity
- Net carbon emitter



CLOSE UP ON CARBON





CLOSE UP ON CARBON



Andrew Voysey @AVoysey · Mar 27

We should discuss soil as much as we talk about coal | Bill Gates



We should discuss soil as much as we talk about coal

Nearly a quarter of all greenhouse gas emissions come from agriculture. gatesnotes.com



2. Opening up to a solution



IT'S CALLED REGENERATIVE AGRICULTURE



A DEFINITION

Farming and grazing practices that, among other benefits, reverse climate change by rebuilding soil organic matter and restoring degraded soil biodiversity—resulting in both carbon drawdown and improving the water cycle.













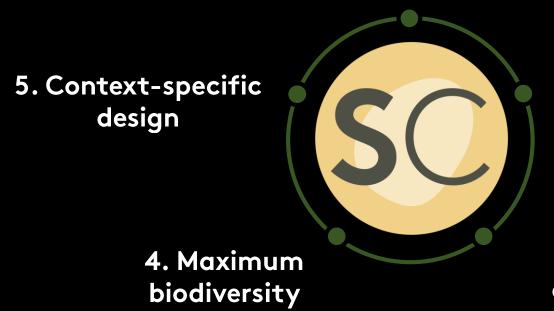


IT IS ALL DRIVEN BY THE BIG EXCHANGE



HOW DOES REGENERATIVE AGRICULTURE WORK IN PRACTICE?

1. Minimal or no synthetic inputs



2. Minimal soil disturbance

3. Permanent soil cover & living roots



WHO ARE THE FIRST MOVERS?

<u>Business</u>



<u>Government</u>



Target 100% regenerative sourcing in France by 2025; \$6m on soil health research in US



California offers \$7.5 million to farmers for carbon farming; five other States following suit



Plans to regenerate 1m acres of US crop land by 2030



India's Andhra Pradesh is expanding chemical-free practices from 160,000 farmers to 6 million



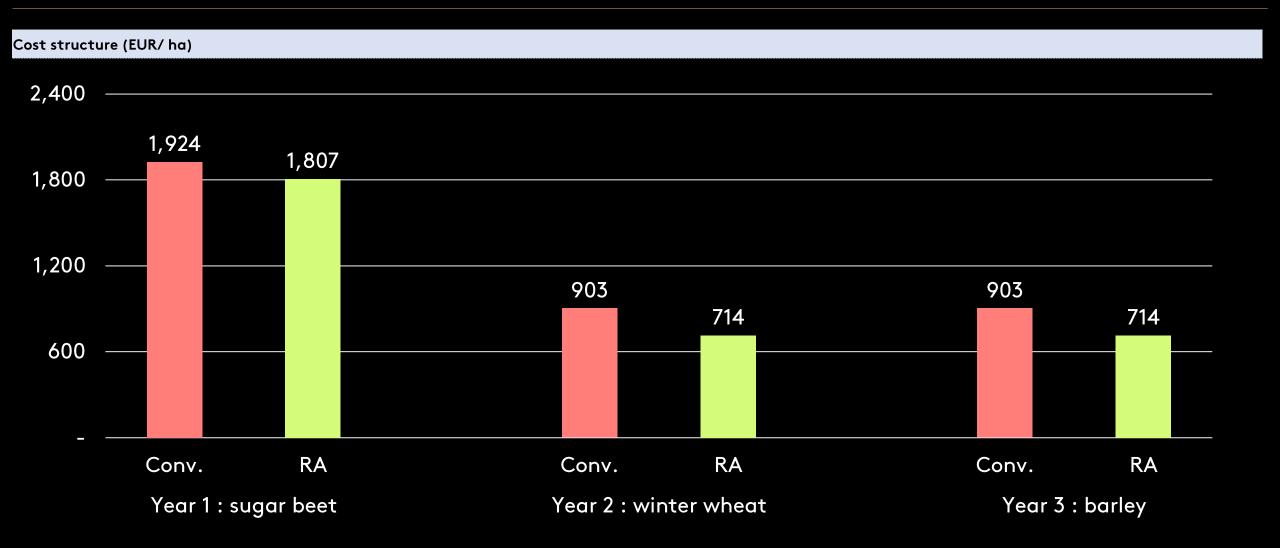
Financing regenerative agriculture workshop via Green Finance Initiative – April 8, London



3. Achieving superior economics



IMPROVING FARM PROFITABILITY FROM YEAR ONE



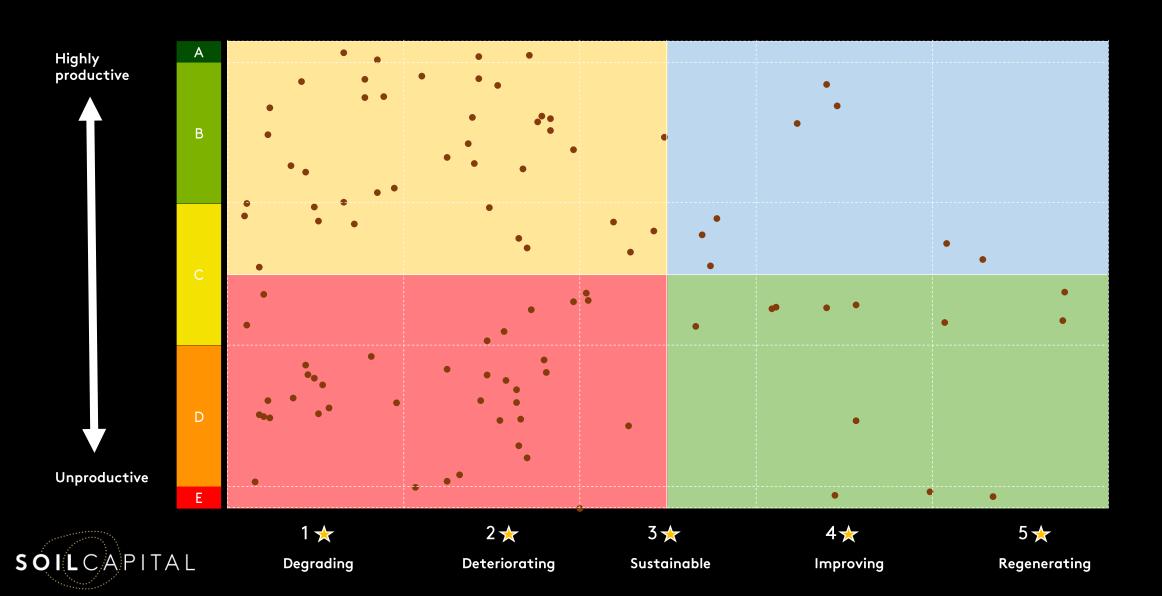


THE POTENTIAL TO CAPTURE CARBON





A NEW WAY TO LOOK AT A FARM PORTFOLIO



How do these superior economics materialise for the farmer's partners?

Access to the benefits without increasing the cost structure

Avoided business interruption costs

2.

Maintaining a licence to operate

Premium prices on the healthiest food nature can grow

4.

Improved market share with millennial awareness



SOME ARE POSITIONING THIS AS CENTRAL TO VALUE CREATION

Differenciation for growth Grassfed All « organics » categories outpacing category growth by +7% (1) (1) Euromonitor Soil & Farmers Local

Optimize Cost Structure

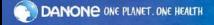
Decrease volatility Expl. Cost Performance Model (CPM) Long term approach







Cost management for Danone



1 17



THE LAST WORD



"In 80 years, current agriculture will be simply infeasible for lack of good soil.

We must change our system completely to make it sustainable, which, critically, involves reducing erosion to almost zero by using notill or low-till farming combined with cover crops."

Source: The Race of our Lives Revisited, GMO White Paper, August 2018





